# City of Tuscaloosa, AL





#### SSO Reduction with Lucity & ArcGIS

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# Tuscaloosa, Alabama

THE UNIVERSITY OF ALABAMA



Population: 90,221

University of Alabama
33,602 Students

Daytime Population Change Due to
Commuting: +19,615 (+21.74%)

Daytime Population Change Due to Football

Games: +182,359 (+102.12%)

Bryant Denny Stadium Capacity: 101,821

## **Wastewater System**



• 554 Miles of Sewer Line

• 58 Pumping Stations

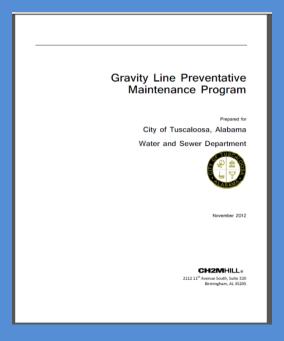


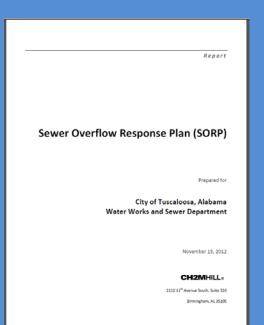
### What was our Past?

- Started Using Lucity in 2003
- Consent Decree in 2009
- Did not have an Asset Management or Data Management Plan
- Reactive Maintenance Only

#### **Consent Decree**

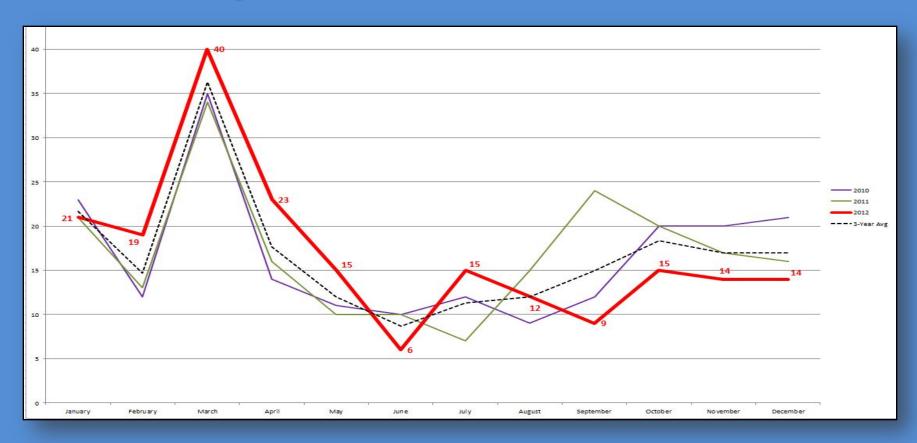
- September 2009 City of Tuscaloosa Water and Sewer Department Entered into a Consent Decree with Alabama Department of Environmental Management
- One of the main requirements of the Consent Order was to address SSOs





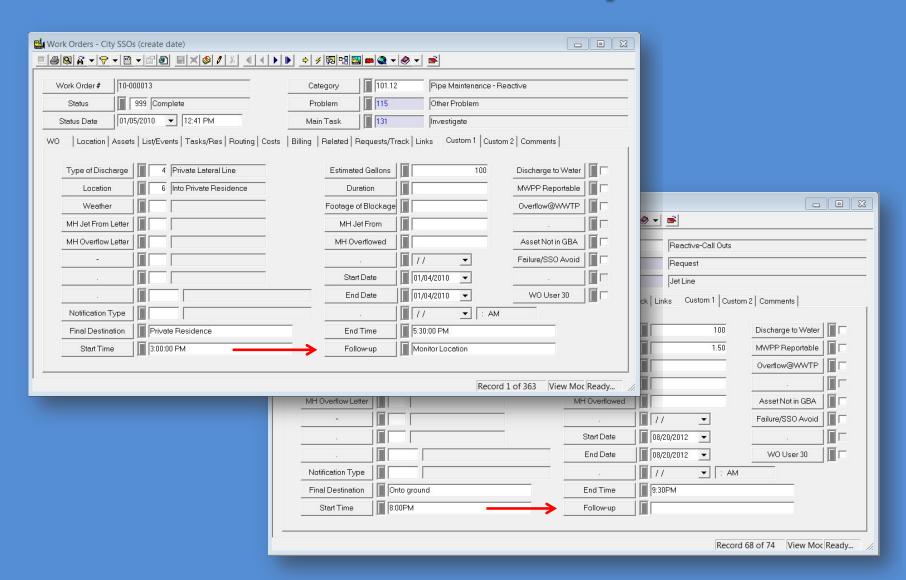


## Monthly SSOs between 2010-2012

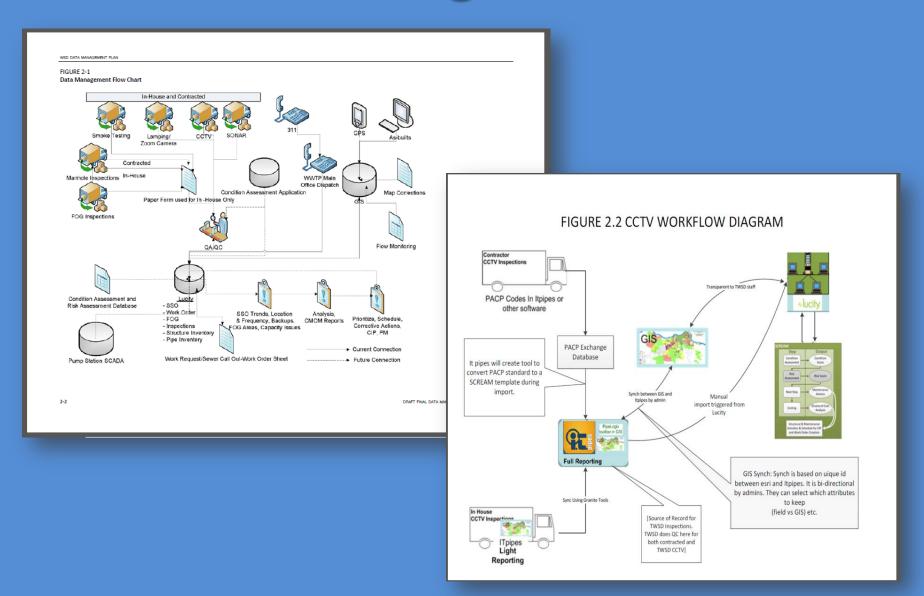


- Between 2010 2012 there were 581 SSOs recorded in Lucity.
- 118 were notifiable to ADEM.
- 463 were non-notifiable.

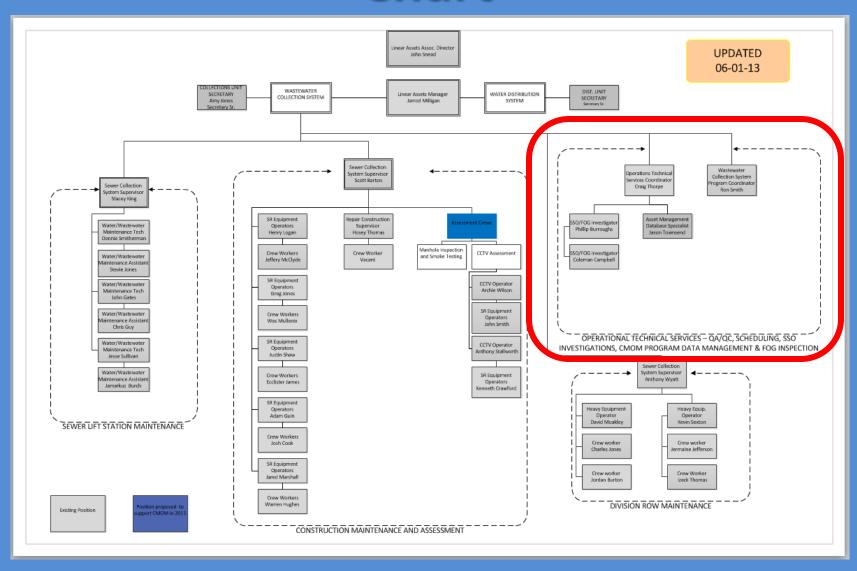
## **Reactive Only**



# **Data Management Plan**



# Adding a New Division to the Org Chart



### **Plan Of Action**

- Evaluate Existing Practices
- Conduct Evaluations of other top performing utilities
- Create an CMOM Implementation Plan
- Created Goals (Levels of Service)
- Measure our Goals
- Promote Asset Management Values

# Evaluation of Past Procedures and Protocols

- Employee Moral
- Prioritization of Work
- Improve Efficiency and Accountability
- Improve Safety, Training and Equipping
- Improve Work Management
  - Better QA/QC
  - Improve Work Efficiency

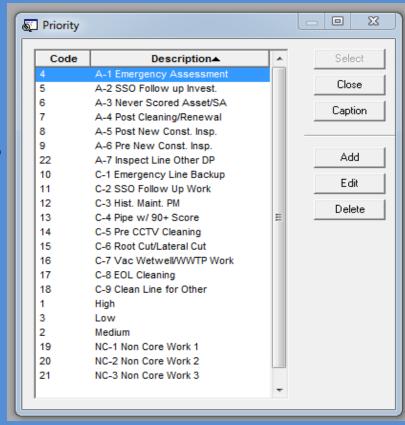


# **Utility Site Visits**

Learned how we can prioritize work more

efficiently

- Performance Measures
- Management Techniques
- Employee Accountability
- Safety
- Networking



# **CMOM Implementation**

- Multiple Reorganizations
- Develop SORP, FOG, GLPM Plans and Data Management Plans
- Set up Implementation Schedules
- Identified safety goals

# **Setting Goals & Measuring Goals**

- How many annual overflows per mile of pipe?
- Response Time?
- Building backups per year?
- Employee Accountability
- Cleaning and Assessment Goals

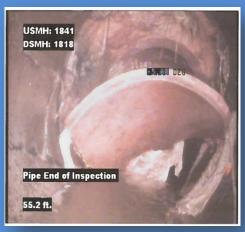


Pick Items that are measurable!!!

AND WE TRACK OUR PROGRESS!!!

Involve and communicate with the customer

# Five Core Components of Asset Management



Current State of the Assets



Required Level of Service

Long-term Funding Strategy Asset Management



Minimum Life Cycle Cost



# Present

### Where are we now?

# Currently in 2013 we have experienced a 18% reduction in SSOs due to:

- Conducting follow-up investigations in Lucity on all SSOs
- Use of FOG Module
- Using information from Lucity to drive PM washing in basins with higher SSO numbers.
- Reorganizing PM Lists and Maintenance Crews
- Creating priority list to ensure higher priority work gets completed first.

# Follow-up Investigations

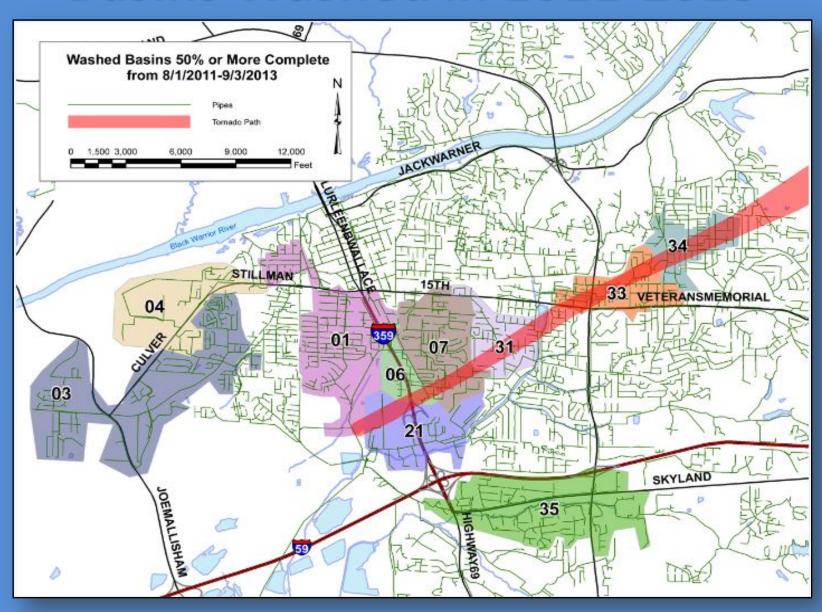
- Filter out previous SSO information for the asset in Lucity.
- View or review most current CCTV Investigation of the asset.
- Filter for past Maintenance of the asset in Lucity.
- Investigate the cause of the SSO.
- What follow-up work is needed and relate follow-up Work Order to the SSO Work Order.

## **Transition to FOG Module in Lucity**

In Late 2012 FSE Information was moved from the Lateral ID Module to the FOG Module making it easier to:

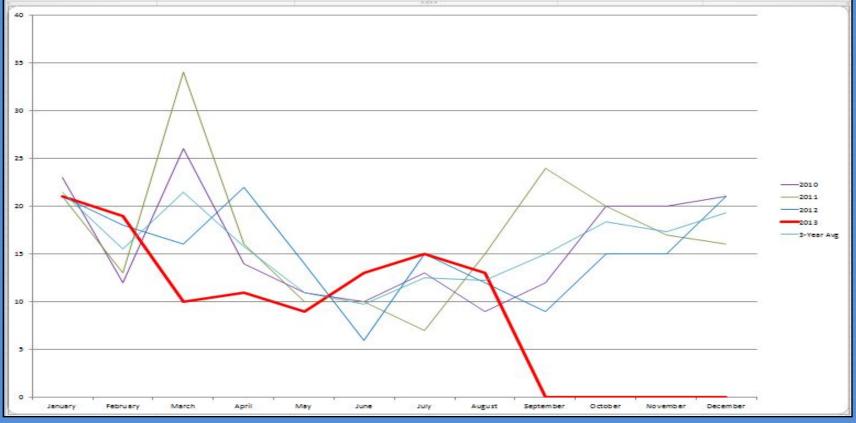
- Keep a record of BMP violations
- Have contact and facility information
- Keep up with FOG Hauler Information
- Know location of trap/interceptor
- See previous inspections of the FSE
- Filter for FSEs that are or are not compliant

### **Basins Washed in 2011-2013**



# **Monthly SSO Track**

Month "	2010	2011	2012	2013	3-Year Avg
January	23	21	21	21	22
February	12	13	18	19	16
March	26	34	16	10	22
April	14	16	22	11	16
May	11	10	14	9	11
June	10	10	6	13	10
July	13	7	15	15	13
August	9	15	12	13	12
September	12	24	3	33333	15
October	20	20	15		18
November	20	17	15		17
December	21	16	21		19
Annual Total	191	203	184	111	190

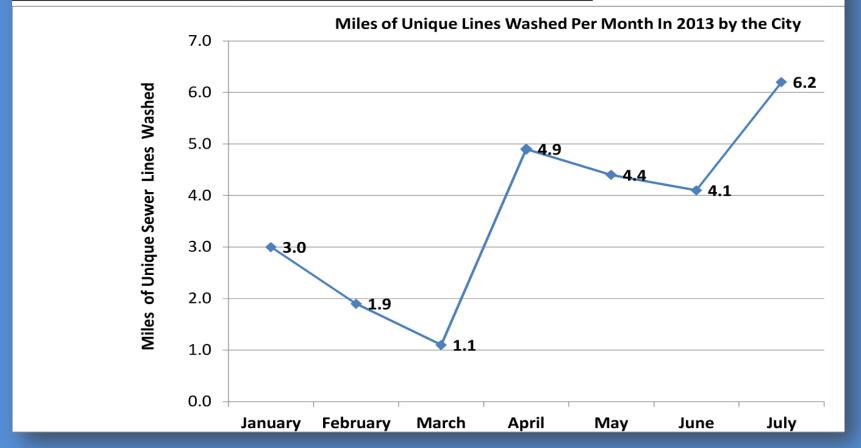


### **Reorganization of PM Lists**

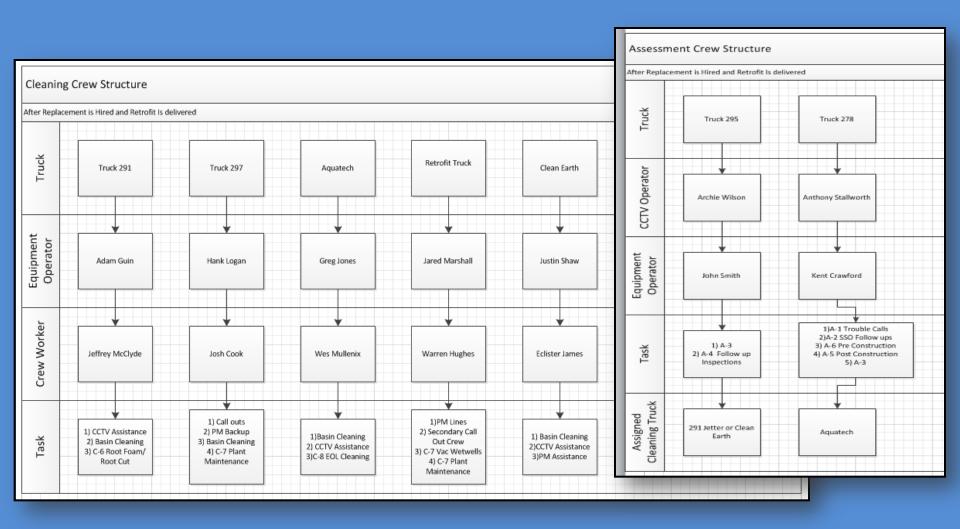
- Starting in late 2012, the PM lists were generated in Lucity at the beginning of each month.
- At the beginning of 2013, the 3 Monthly PM lists were mapped and reorganized by location.
- Monthly PM Lists were reviewed and a 6 Month PM list was created.
- Mapped siphons and created a 6 month PM list for washing siphons.

### **CMOM/Wastewater Collection System**

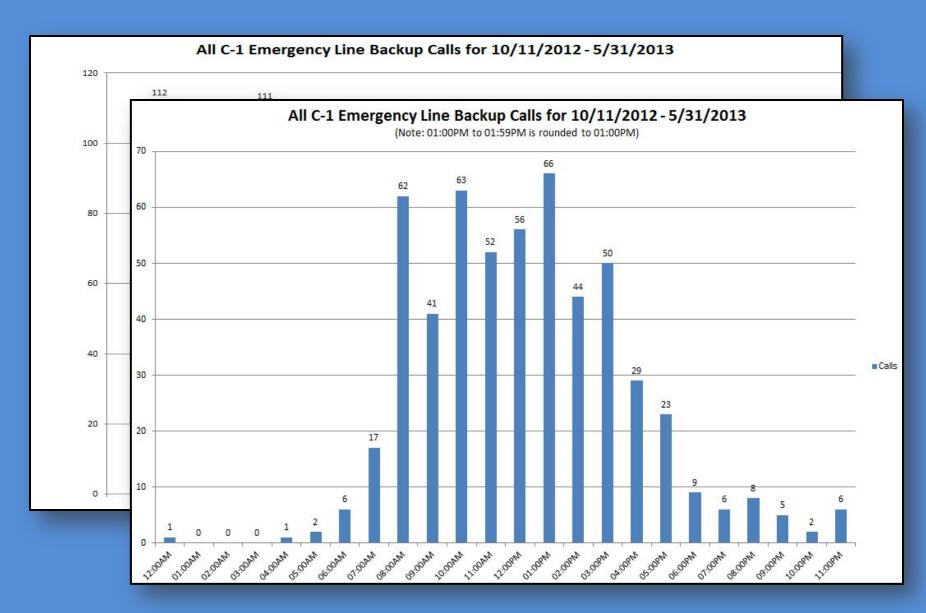
2013	Miles of Unique Lines Washed Per Month In 2013
January	3.0
February	1.9
March	1.1
April	4.9
May	4.4
June	4.1
July	6.2
Total	25.6



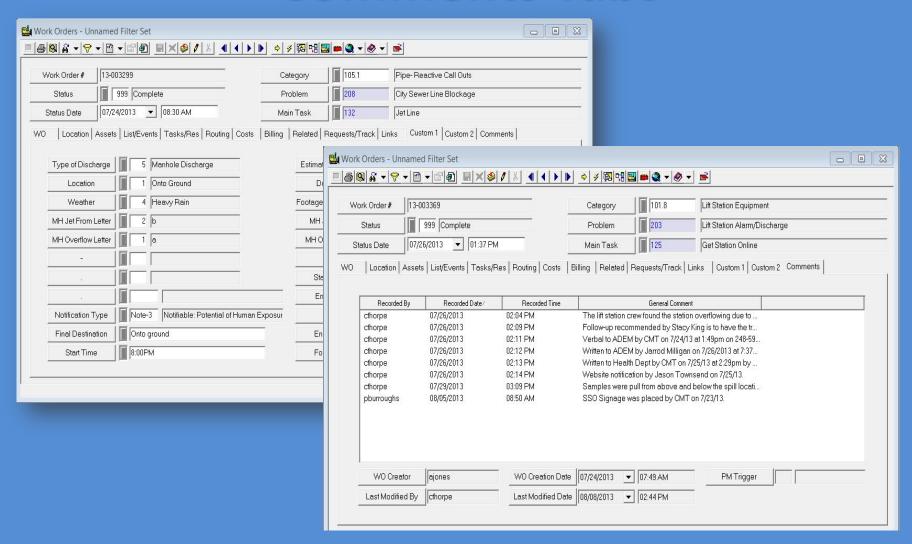
# Reorganized Crews to Improve Efficiency



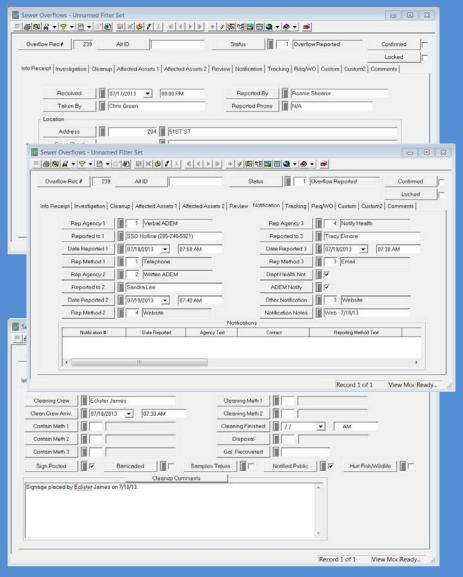
# **Staff Reorganization**



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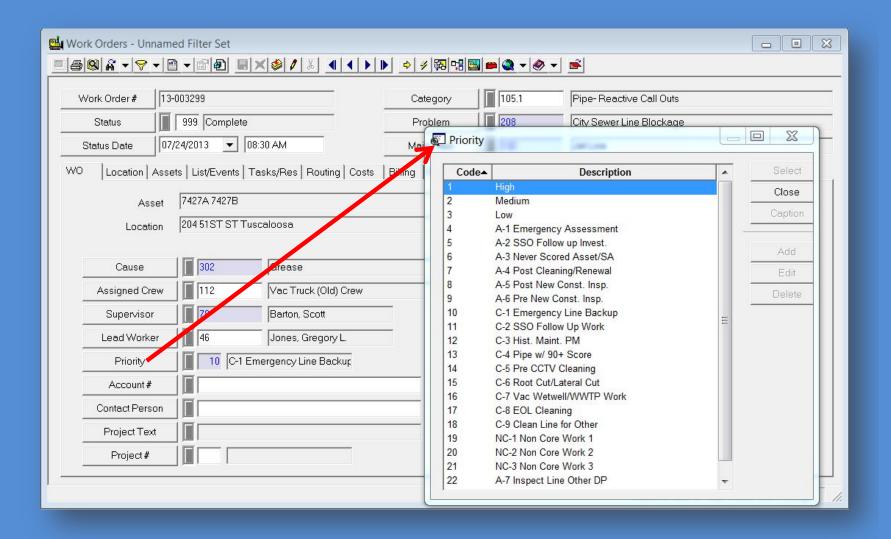


### **Overflow Module**



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#### **Present Priorities**



# Where are we going?



### The Future

- Fully Migrating all SSO data to the SSO Module
- Update to Current Lucity Version
- Sewer Condition Risk Evaluation Assessment Model (SCREAM) in conjunction with Lucity to drive Continuing Sewer Assessment Program
- Implementing Lucity and GIS in Water Distribution Division
- Implementing Lucity in Water and Wastewater Treatment Plants
- Lucity Mobile for Field Crews
- Dashboard for Supervisors & Management
- Scheduling Predictive Maintenance

## **Extensive Training**

- Bi-Weekly Lucity and GIS Training Session with Supervisors
- SQL Training for Asset Management DB Specialist

Crystal Report Training for Analyst Staff

# **Questions?**

